THE NAVIGATOR



Following months of preparation, we are proud to release our latest Strategic Plan. Through engagement with our Board of Directors, stakeholders, management and staff, this new plan has been updated to better guide CIMA as it seeks to protect the integrity of the Cayman Islands currency and financial services industry over the next three years.

The new plan includes:

- Updated mission and vision statements
- Six newly identified values
- Delivery model that provides a one-page picture of what we do, what we deliver and our impact within the financial services community
- Four main strategic objectives, each of which will be assigned to a lead person to ensure effective delivery

"As the roadmap to our continued success and a reflection of our commitment to employees, and stakeholders, this new plan forms the basis for transformation and enhancement at the Authority. It also seeks to inform business decisions and planning, enhance our performance, and helps us to prioritise resources to meet challenging needs," said Managing Director, Mrs. Cindy Scotland.

She added, "With strong leadership and unwavering commitment of all staff, this plan will help us build on our previous achievements and fulfil our obligations as a successful regulator."

The Authority extends much thanks to all participants who took part in the development of the plan. The contributions made clearly demonstrates the jurisdiction's collective commitment in ensuring the delivery of appropriate supervision of our local financial services sector.

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Looking Ahead

New Staff on Board



On 16 October, we welcomed work at CIMA and I look forward Jessica Estwick to the Authority to a fulsome experience here." as a Project Assistant in the Managing Director's Office.

Originally from Guatemala, Ms. Estwick moved to the Cayman Islands in 2007, where she worked in the airline industry for 11 years.

She is also qualified as a bilingual Legal Secretary.

Grateful for the opportunity, she said, "I am extremely blessed to



Effective 26 October, Kassamally joined CIMA as a Senior Analyst the in Investments Supervision Division.

Prior to this, she was employed with global accounting firm, BDO, where she moved up the ranks to her most recent post as Assistant Specialist (ACAMS) soon. Manager of the Financial Services Audit Department.

While there, Ms. Kassamally gained extensive experience in the hedge funds and audit

Sarah industry. She worked at both the Mauritius and Cayman offices.

> She currently holds the Association of Chartered Certified Accountants (ACCA) designation looking is forward pursuing a certification as an Anti-Money Laundering



Eager to assist CIMA in fulfilling He has over 14 years' experience its regulatory and supervisory in financial services, having functions, Kennedy Mutunga the Authority on 5 ioined November as a Chief Policy & PwC Development Officer in the Policy & Development Division.

Mr. Mutunga holds a Master's degree in Finance and Financial Law from the University of London and a Bachelor's degree in Accounting from the University of Nairobi, Kenya. He also earned Financial Risk Manager certification and is a Certified Public Accountant.

worked with Ernst & Young East Africa, Deloitte Channel Islands, Bermuda and **MUFG** Alternative Fund Services (Cayman) Ltd.

During his recent post at MUFG, Mr. Mutunga managed market, credit, and liquidity risks as well as performed operational risk support and prudential reporting for the company.



On 10 November, Francis Humali banking, insurance, and energy joined CIMA as a Senior Analyst and natural resources industries. in the Investments Supervision Division.

served in a financial reporting role with a multinational banking group. Previously, he worked with KPMG in their Freetown, Anticipating a rewarding journey Sierra Leone and Cayman offices. While there, he experience in investment management and of the financial services industry served clients within

Mr. Humali holds a Bachelor's degree in Commerce with a He brings several years of concentration in Accounting and experience to the post having Finance. He is also a Chartered Accountant and a Certified Fraud Examiner.

> at CIMA, he says, "I look forward gained to an equally exciting experience alternative in contributing to the soundness the of the Cayman Islands."



Latoya Francis to the Authority Policy from the London School of as an Analyst in the Anti-Money Economics. She recently earned Laundering/Counter Terrorism Division.

Ms. Francis holds an Associate's degree in Accounting from the University College of the Cayman Islands, a Bachelor's degree in Accounting, Youth Leadership an insolvency and restructuring Development with a minor in firm. Non-profit Leadership from University, Anderson Masters of Public Administration

On 19 October, we welcomed with a focus in Public and Social Financing a Foundational Certificate in International Insolvency from INSOL International.

> Before joining CIMA, Ms. Francis worked as an Accountant for Borrelli Walsh (Cayman) Limited,



On 1 December, Marian Williams Technology (now UTECH) in joined the Authority as Finance Manager in the Finance Division.

Ms. Williams brings several years West Indies, in Mona, Jamaica of experience in the financial industry. She services was previously employed at the Cayman Islands Government Opportunities Workforce Residency Cayman (WORC) and the Ministry of Employment & Border Control.

Ms. Williams obtained a degree in Business Administration from the College of Arts, Science & Kingston, Jamaica and later earned a Bachelor of Science Degree from the University of



Project Assistant in the Fiduciary International Trust Management Services Division November.

of Bringing several years experience to the post, he was previously employed as Assistant Manager of Trust Services at Rawlinson & Hunter.

Mr. Jeffries holds a Bachelor's degree in International Finance from the International College of the Cayman Islands (ICCI).

Duane Jeffries joined CIMA as a He also earned a diploma in 25 (TEP) from the Society of Trust and Estate Practitioners.



Wendy Stenning joined Compliance Division as a Chief qualifications, she is also a Analyst on 1 December.

Ms. Stenning holds a Bachelor of Laws degree (Hons) from the University of Sussex in Brighton, England, and completed the legal practice course at Nottingham Law School also in England. In 2001, she was admitted as an Attorney-at-Law in the Cayman Islands.

the In addition to her academic member of the Society of Trust and Estate Practitioners.



On 10 December, we welcomed and look forward to providing my Maureen Mkoba as a Senior Analyst in the On-site Inspection Unit.

Ms. Mkoba brings over 12 years' experience in financial services, serving in various senior roles at the Capital Markets Authority in Kenya, and most recently, the Bermuda Monetary Authority (BMA).

Looking forward to a rewarding experience at CIMA, Ms. Mkoba says, "I have had a very fulfilling career as a regulatory examiner

expertise to CIMA."

addition to her work experience, Ms. Mkoba holds a Bachelor degree in Economics & Sociology from the University of Nairobi, Kenya and is a Certified Public Accountant. She is also pursuing the Chartered Financial Analyst (CFA) designation.

Annual Christmas Charity Donations

Each year, staff look forward to our Christmas Giving Tree as charitable donations help to make the holidays a little brighter for those less fortunate. As tradition, each division selects a charity of their choice and create a craft ornament to be hung on our Christmas tree in the reception lobby.

Here are a few presentations from last year's donations.



In honour of the late Bobette Bodden-Wilson, the Fiduciary Services Division donated an abundance of toys and gifts to Bobette's family.



Staff in the Human Resources Division present a cheque to ALS Cayman representatives as part of their Giving Tree charity donation.



The Anti-Money Laundering Division's chosen charity was Meals on Wheels. Thanks to generous staff members, they donated several boxes of non-perishable food items.



The Compliance team present donation cheque to Baby Gia and family.

QUARTERLY STATISTICS

NUMBER OF ENTITIES LICENSED/REGISTERED & CURRENCY IN CIRCULATION AS OF 31 DECEMBER 2020

BANKING & TRUST	
Banks	110
Category A	9
Category B	101
Nominee Trust	20
Controlled Subsidiaries	7
Money Service Provider	3
Building Societies, CooperativeSocieties, Development Banks	4

FIDUCIARY SERVICES	
Trust Companies	147
Unrestricted Trust	57
Restricted Trust	60
Nominee Trust	25
Registered Private Trust Companies	145
Registered Controlled Subsidiaries of Trust Companies	44
Companies Management	120
Corporate Service Providers	24

INVESTMENTS	
Mutual Funds	11,313
Registered	7,972
Master Funds	2,988
Administered	294
Limited Investor Funds	583
Licensed	59
Private Funds	12,695
Mutual Fund Administrators	76
Full	66
Restricted	9
Exempted	1

INSURANCE	
Insurance Companies	679
Class A	27
Class B	624
Class C	23
Class D	5
Insurance Managers	23
Insurance Brokers	23
Insurance Agents	46

SECURITIES	
Securities Investment Business Act (SIBA) Licensees	35
Registered Persons under SIBA	1,650

CURRENCY IN CIRCULATION		
Total Currency	CI\$ 164.4m	
Notes	CI\$ 151m	
Coins	CI\$ 13.4m	
CI\$1.00 = US\$1.20; m = million		



On December, Donovan joined as a Chief Risk & University Policy Officer in the Anti-Money England. She is a Certified Anti-Laundering/Counter Terrorism Division.

She brings over 10 years' In 2012, she was appointed as experience compliance having worked with Executive Antiqua and Financial Services Regulatory Money Laundering Specialists Commission.

degree in International Law from Force assessor. the University of Westminster, London and a Bachelor's degree

Shaná in Linguistics (Hons) from the of Hertfordshire, Financing Money Laundering Specialist and a Certified Fraud Examiner.

regulatory Co-programming Director on the Board of the Barbuda Association of Certified Anti-Antigua and Barbuda Chapter was later designated a and Ms. Donovan holds a Master's Caribbean Financial Action Task



Fungai Massango also joined the Authority on 4 January as a Senior Analyst in the Insurance Supervision Division.

She holds a Bachelor's degree in Actuarial Science and obtained a professional qualification from the Institute and Faculty of Actuaries, United Kingdom.

Prior to joining CIMA, she worked in Zimbabwe as a Product Actuary in the life insurance and actuarial consulting fields.



Jovica St. Ange joined the contributing to the work of the Fiduciary Services Division as a Authority." Senior Analyst in June 2020.

Bringing over 10 years of financial regulatory experience to the post, Jovica holds a Bachelor of Science degree in Accounting and Finance and a Masters

degree in Banking and Finance.

Although it's only been six short months in her new role at CIMA, she says, "My interactions with the Fiduciary team and other CIMA staff have only made me more enthusiastic about

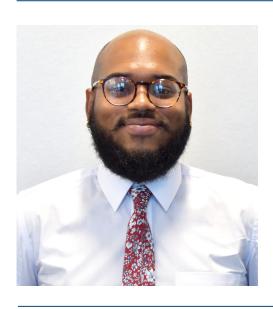


On 4 January we welcomed at the University College of the Natalie Pallas as Administrative Assistant in the previous work experience, she Anti-Money Laundering/Counter also obtained an introductory Financing Terrorism Division.

Ms. Pallas brings over 8 years of experience in the administrative field, having worked with Silverfin Development Company and the Ritz-Carlton Grand Cayman.

Eager to expand her knowledge and professional capacity, she is currently pursuing an Associate's degree in Business Management

an Cayman Islands. In line with her certificate in real estate.



On 4 January, Kessean Mitto the University of Leeds, United returned to CIMA as a new Statistician in the Financial Stability & Statistics Division.

Mr. Mitto is a past recipient of specialising in Econometrics. Thomas CIMA's Jefferson Scholarship programme (2016 and 2019). He now holds a Bachelor's degree in Actuarial Science with a minor in Economics from Illinois State University and, more recently, a Master's degree in Statistics from

Kingdom.

In the near future, he plans to pursue a PhD in Economics,



Wendy Ebanks recently joined as Association Co-Op Credit Union an Accounts Officer in our as a Senior Accounts Officer. Finance Division, where she is primarily responsible for maintaining and reporting financial collections.

In this role, Ms. Ebanks is looking forward to becoming skilled at the various finance systems applications.

With several years of experience in the accounting field, she was previously employed with the Cayman Islands Civil Service



Tarun Sapahia joined on 14 forward Securities Supervision Division.

He brings over nine years' experience in regulatory supervision as well as investment He holds a Master's degree in management, having worked in a Wealth of supervisory variety and managerial positions within both fields. Prior to joining CIMA, he graduate employed with Securities and Exchange Board of Institute India.

With a background in regulatory audits, Mr. Sapahia says, "I look

to contributing, January as a Chief Analyst in the collaborating and learning from my colleagues, while advancing the goals and objectives of the division, and ultimately CIMA."

> Management Singapore Management University. He also earned a post diploma The Management from the Jaipuria of Management Lucknow, India and is a Certified Financial Risk Manager.



January as a Senior Analyst in recently, the Central Bank of Anti-Money Laundering/ Counter Financing Terrorism (AML/CFT) Division.

Ms. Singh brings a vast amount Union. of skills and expertise in AML having been involved in work Ms. Singh holds a Bachelors' relating to regulatory compliance of financial institutions, both locally and in coordination with regional regulators.

Prior to joining CIMA, she worked in the banking services field with

Shastri Singh joined CIMA on 12 Scotiabank (Trinidad) and most Trinidad and Tobago. While there, she also served as a member of the Board of Directors of the Central Bank Employees Credit

> degree in business from the University of Sunderland in the United Kingdom and a MBA from the Heriot-Watt University in Edinburgh, Scotland.



On 26 January, Dennellia Stewart experience in the legal field, joined the Authority as a Paralegal in the Legal Division.

Ms. Stewart holds a paralegal Kim (Cayman) qualification in Civil Litigation Law from Central Training Institute of Scotland as well as a qualification in Legal Support Administration which she earned from the University College Cayman Islands. She is also a Notary Public of the Cayman Islands.

Before joining CIMA, Ms. Stewart gained several years

having worked as a Legal Secretary at Carey Olsen and as a Litigation Assistant at Kobre &

EMPLOYEE OF THE QUARTER AWARD WINNERS



Silvanous Inyangala of the positively impacting others, is Insurance Supervision Division has been awarded Employee of the Quarter (Quarter 3 2020) for his inspirational exemplary performance. During this period, Mr. Inyangala has demonstrated a positive and professional attitude, exhibited leadership and mentorship qualities, and strove above and beyond his primary duties.

dedicated and reliable team member who the division has appreciated. come to rely on. His ambition to advance his own skills, while

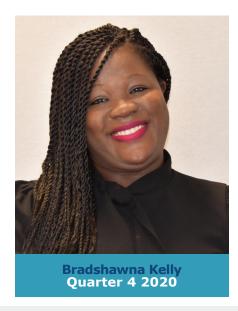
certainly not overlooked by his colleagues.

and On numerous occasions, Mr. Invangala demonstrated initiative and creative problemsolving which resulted in the improved efficiencies of various processes for the Insurance team. He has also provided assistance to the Securities Supervision Division on certain Mr. Inyangala has been a very projects, where his support was recognised and greatly

Senior Policy & Development her team when needed. Her Officer, Bradshawna Kelly was excellent awarded the fourth recipient of helpfulness have made her a the Employee of the Quarter for great role model for others, attitude, and teamwork.

Throughout the quarter, Ms. Kelly has had an excellent Overall, Ms. Kelly's leadership working relationship with the skills and mentorship qualities, operational groups at CIMA and as well as her positive and provided great support in policy professional attitude, has made initiatives. Not only has Ms. her deserving of this award. Kelly performed beyond her expected duties, but she has done so with a commendable attitude and willingness to help

attitude exceptional work rate, particularly new hires who she has helped welcome to the Authority.



Nominees



Division: Onsite Inspection Unit

Position: Chief Analyst

Nominated for: Reliability and communication skills, continually exceeding expectations, consistently delivering high quality work and being a strong team player.



Division: Fiduciary Services

Position: Chief Analyst

Nominated for: Cheerful and professional demeanor, providing exceptional support to the Fiduciary team, performing duties beyond expectations, and demonstrating strong mentorship qualities.

Summary List of Updated Legal & Regulatory Measures

Given the recent introduction of several legal and regulatory measures, and in an effort to keep the financial services industry better informed, the Authority has compiled a summary list of such changes over the past quarter, October 2020 - January 2021. For the latest updates, visit www.cima.ky

Acts & Regulations Updates

Monetary Authority (Administrative Fines) (Amendment) (No. 2) Regulations, 2020

Amendment(s) made to Schedule 1 of the Monetary Authority (Administrative Fines) Regulations (2019 Revision) - prescribed provisions and breach categories.

Read more

Monetary Authority (Amendment) (No. 2) Act, 2020

Amendment(s) made to the Monetary Authority Act (2020 Revision).

Read more

Monetary Authority (Administrative Fines) (Amendment) (No. 3) Regulations, 2020

Amendment(s) made to Schedule 1 of the Monetary Authority (Administrative Fines) Regulations (2019 Revision) - prescribed provisions and breach categories.

Read more

Virtual Asset (Service Providers) Regulations, 2020

Sets out decisions by the Authority regarding the issuance of virtual assets, an application for registration and fees.

Read more

Virtual Asset (Service Providers) (Amendment) Act, 2020.

An Act to amend the Virtual Asset (Service Providers) Act, 2020 to provide for savings and transitional matters; and for incidental and connected purposes.

Read more

Companies (Amendment) (No. 3) Act, 2020

Amendement(s) to the Companies Act (2020 Revision).

Read more

Special Economic Zones (Amendment) Act, 2020.

Amendment(s) to the Special Economic Zones Act (2017 Revision) to provide foranti-money laundering and counter terrorist and proliferation financing requirements; and for incidental and connected purposes.

Read more

Virtual Asset (Service Providers) (Savings and Transitional) Regulations, 2021

Sets out savings and transitional provisions that come into force immediately after the Virtual Asset (Service Providers) (Amendment) Act, 2020.

Read more

Banks and Trust Companies (License Applications and Fees) Regulations (2021 Revision)

Establishes license application and fees for banks and trust companies.

Read more

Banks and Trust Companies Act (2021 Revision)

Establishes the Authority's criteria on licensing and registration required to carry on banking or trust business; net worth requirements; use of word "bank" etc.; obligations of auditors; general requirements for trust companies; and other regulations.

Read more

Companies Act (2021 Revision)

Outlines the Companies Act.

Read more

Companies Management Act (2021 Revision)

Outlines the Companies Management Act.

Read more

Regulatory Measures Updates

Procedure: Deregistration of Controlled Subsidiaries and Private Trust Companies

Establishes the Authority's procedure for deregistering controlled subsidiaries and private trust companies.

Read more

Rule: Deregistration of Private Trust Companies

Establishes the Authority's rules on deregistration of Private Trust Companies.

Read more

Procedure: Fitness and Propriety

Establishes the Authority's Regulatory Procedure on Assessing Fitness and Propriety.

Read more

Policy: Fitness and Propriety

Establishes the Authority's Regulatory Policy on Fitness and Propriety.

Read more

Policy: Regulatory Policy - Criteria for Approving Changes in Ownership and Control

Establishes the Authority's Regulatory Policy on Criteria for Approving Changes in Ownership and Control of a Financial Service Provider.

Read more

Rule: Deregistration of Private Trust Companies

Establishes the Authority's Regulatory Policy on Criteria for Approving Changes in Ownership and Control of a Financial Service Provider.

Read more



STAFF PROMOTIONS

November 2020 - January 2021



Alma Chollette-Lopez
Senior Policy &
Development Officer, Policy
and Development Division



Abubakar Nyanzi Deputy Head, Anti-Money Laundering Division



Andrew Thomas
Analyst I,
Banking Supervision
Division



Alessandro Morris Chief Network Engineer, Information Systems Division

Looking Ahead to 2021

The COVID-19 pandemic impacted many regulated entities, with most having to adapt to new ways of working.

Needless to say, 2020 was a busy year for the Cayman Islands' financial services industry and CIMA alike. Much of our efforts were geared towards meeting economic substance and CFATF requirements.

Looking ahead, and in line with our organisational objectives, 2021 will be a year with significant infrastructure and human capital investment. Reforming operational structures and supervisory approaches, while identifying and managing risks, will be paramount to our success. Through these efforts, the Authority will continue its work around strengthening AML/CFT compliance and awareness through active engagement with the industry.

Similar activities will focus on the second National AML/CFT Risk Assessment, where CIMA will work with other government and regulatory agencies, and relevant industry participants, to assess money laundering, terrorist financing and proliferation financing risks. Other areas of focus will include continued work on the framework for domestic systemically important deposit taking institutions and the continued implementation of the Basel III framework for banks.

The development of a virtual asset framework that coin issuances, trading exchanges and sandboxes will also be a top priority. Definitions on how this new framework fits into the existing regulatory regime will be determined, along necessary implementing the infrastructure. The Authority will publish high level principles for the conduct of virtual asset business and amendments to the Guidance Notes on the Prevention and Detection of Money Laundering, Terrorist Financing and Proliferation Financing specifically related to virtual asset business. Consultation on this, and other supervisory measures, will take place later in the year.

Comprehensive self-assessments against core principles in the insurance, banking and securities sectors will also be conducted. The outcome of this exercise will be the driving force for enhancement to these sectors over the next two to three years.

CIMA remains committed to its continued robust and balanced regulation of financial services in the Cayman Islands, and in promoting the jurisdiction as a leading international financial centre.

This information, and more, will be included in an official message from CIMA Managing Director, Mrs. Cindy Scotland, which will be released shortly.